



# Together

WE ARE A FORCE THAT
CAN END HUNGER FOR GOOD

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## a letter

### FROM THE EXECUTIVE DIRECTOR

2019 is off to an exciting start with a new, expanded strategic direction, changes in our executive leadership and more distributions to help feed people today.

But we couldn't have gotten to this point without building the foundation of this work in 2018. Looking back, one of the most ambitious and successful accomplishments met was you helping us raise the \$10.8 million needed to begin construction on a new home for the Philabundance Community Kitchen. We expect to break ground on the facility in 2019, and this would not be possible without the generous support of our donors and the community at large. I humbly offer my thanks.

Other accomplishments of which we're proud include major initiatives, such as our transition from Relieving Hunger to Ending Hunger. For Good.; the launch of our Abundantly Good brand of upcycled food; the orientation and continued learning opportunities for our agency network; and our expanded relationships with community partners. You can read more about these initiatives in the coming pages.

#### **ADDITIONALLY:**

- 2018 was the second largest distribution year for Philabundance, ever.
   From October 2017 to September 2018, we distributed 26,863,713 million pounds of food.
- We lost zero yes, zero work hours due to injury or accident throughout the organization. I am incredibly proud of our Facilities and Transportation teams for prioritizing safety and continuing to reinforce safe work practices.

 Our employee engagement survey revealed a marked improvement in communicating our mission. Our Human Resources department led the effort to implement summer hours, work-from-home and inclement weather policies that improved our staff's expectations and well-being.

Some of these are major organizational changes, and some are small adjustments in policy. Together, they represent an attitude of continuous improvement at Philabundance. I am delighted that the team is taking the lead in changing the organization and the community for the better, and I am honored to be a part of their work.

All in all, it was a memorable year with many positive internal and external changes and we are grateful to you, to the Board, to the staff, to our volunteers, to our partners and everyone else engaged in this work as we couldn't do what we do without you. As we enter the 35th anniversary of our organization, we hope you'll continue to support us as we drive hunger from our communities today and end hunger for good.

Hem & Beigman

Glenn Bergman

Executive Director

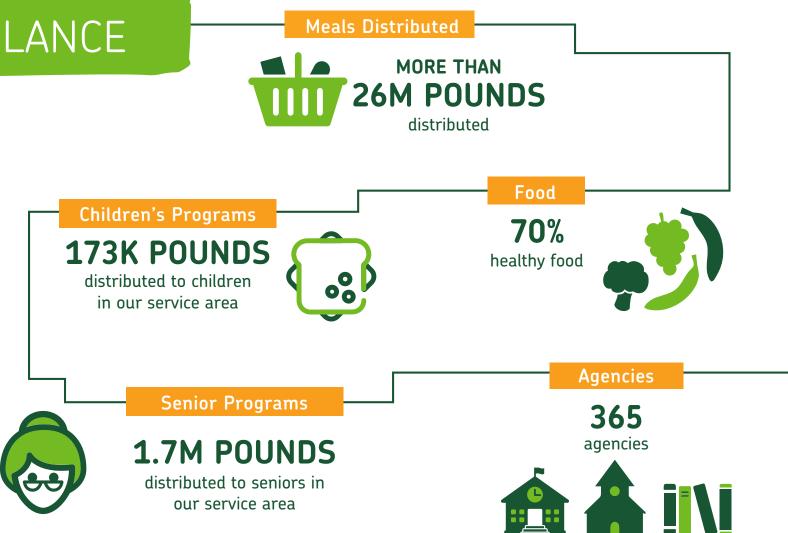


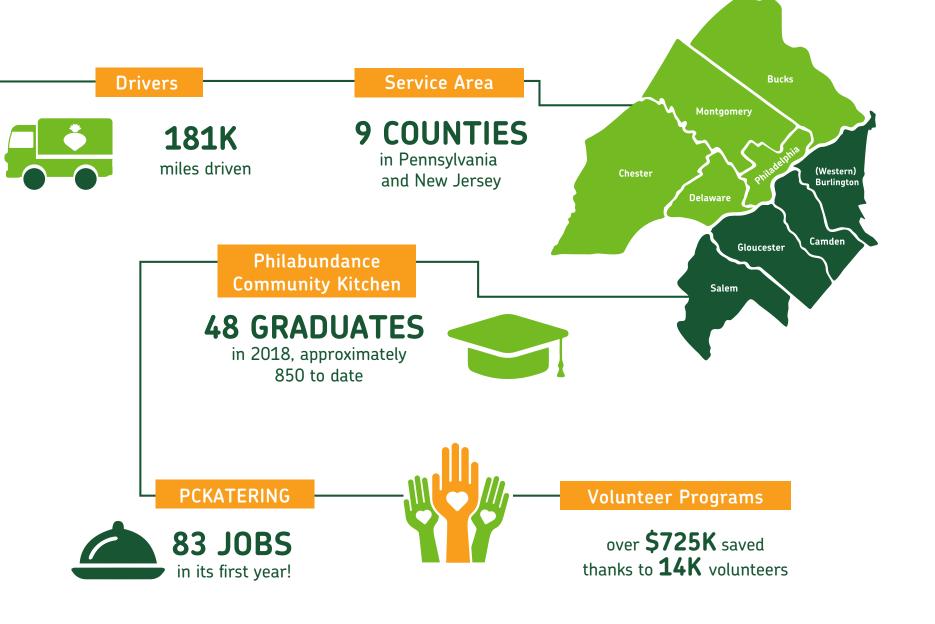






# AT A GLANCE









## Looking Toward

THE FUTURE

In 2014, when Philabundance launched a new strategic plan, we defined our 'North Star' as Ending Hunger. For Good. To accomplish this, we needed to pursue both feeding people today and initiatives focused on ending hunger in the future, and for good.

#### **RELIEVE HUNGER NOW FOCUSES ON:**

- Community-driven solutions
- Collaboration
- Efficiency
- Advocacy
- Sustainability

We pursued each of these tactics for the past five years through partnerships with like-minded organizations such as Chester County Food Bank, and began transitioning our distributions to be communityrun, hired advocacy and sustainability staff, and so much more.

'Ending Hunger. For Good' goes beyond traditional food banking work.

#### TO END HUNGER FOR GOOD WE MUST:

- Expand on our work of providing emergency food to relieve our clients' hunger today and pursue a bold new strategy to help our clients become food secure for good
- Work with partners who provide food plus other services, including education, financial literacy, health services, housing and/or job assistance
- Collaborate with the "Connectors" who provide multiple services to help end the cycle of no-win decisions: Do I buy food or medicine? Heat or eat? Pay for lunch or a bus pass?
- Continue to provide food today AND the tools clients need to help end hunger for good, providing stability for themselves and their families

Look out for results from our first Connector pilot program in summer 2019.











**ENDING** 

**HUNGER** 

FOR GOOD

**FOOD** 

**CRITICAL SERVICES** 

**STABILITY** 













## Philabundance Community Kitchen GROWTH & TRANSFORMATION

Philabundance Community Kitchen (PCK) serves the community with much-needed nutritious meals while providing proven workforce development and job placement services, to move people toward selfsufficiency and economic security.

It is the embodiment of Ending Hunger. For Good.: by providing employable skills that help graduates secure jobs that provide stability, they become food secure and help others facing hunger at the same time.

In 2018, we launched PCKatering, a social enterprise providing professionally-prepared food. Proceeds of each order benefit students, graduates and our neighbors in need. In its first year, it catered 52 meetings for companies like Enterprise, Versalus Health and Key Bank, as well as 31 private events for groups such as The Philadelphia Citizen, Steve Harvey Law and WHYY. It also provided jobs to 40 graduates.

Despite the success of catering – and the training program – to date, we have only scratched the surface in reaching the program's potential.

Enter the next phase of PCK: our own building; more students; more meals; more catering; more opportunity.

Once our new facility is built, it will almost double the number of students trained and employed after graduation, more than quadruple the number of healthy meals prepared for our most vulnerable neighbors, expand our catering program and expand community collaboration across social, cultural and

economic lines. Watch out for information

about our grand opening later this year.



We are most grateful to the following individuals and organizations who supported our Capital Campaign to build a new home for Philabundance Community Kitchen.

#### **GIFTS AND PLEDGES RECEIVED**

#### \$1,000,000+

The City of Philadelphia
The Commonwealth of Pennsylvania Redevelopment
Assistance Capital Program (RACP)

The Harry and Jeanette Weinberg Foundation, Inc.

#### \$500.000 - \$999.999

David and Dianne Elderkin David Haas

#### \$100.000 - \$499.999

Giant Family Foundation

The James & Agnes Kim Foundation

Adele Lindenmeyr

MKM Foundation

Cheryl A. Martin

NRG Energy, Inc.

The Sandy River Charitable Foundation

Anonymous

#### \$50,000 - \$99,999

Karin and Joe Costello Hearst Foundations Mr. and Mrs. David J. Miller The Wawa Foundation Anonymous (2)

#### \$25,000 - \$49,999

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The Benjamin Bibler Memorial Fund
Joseph and Carole Christ
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#### \$25,000 - \$49,999 (cont.)

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Mr. Thomas F. Marshall and

Ms. Pamela Rainey Lawler

Ms. Mildred H. Miller

Mr. Milton R. Pratt, Jr.

Ms. Nora C. Swimm

Tom Thomas

#### \$100 - \$999

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Mr. and Mrs. Theodore Danoff

Mr. and Mrs. Donald Krain

Ms. Marissa Meyers

Ms. Joyce Phillips Mr. Richard A. Stratford

Ms. Michel M. Schwartz

Tevebaugh Associates

Dr. and Mrs. Allen Woll

Sharon and Harold Yoh

### 2018

### COLLABORATION

As we work toward Ending Hunger. For Good., we need to be increasingly innovative and creative in the partnerships we pursue and the ways we can provide services to people in need at the places they already go.

Last year, we launched three free food distributions in North Philadelphia, an area identified as one of the hardest hit, especially in childhood hunger

- Einstein Healthcare Network identified a need for food, had resources and an invested interest in improving access and health. To date, visitors to that location have received 80,683 pounds of fresh, free, healthy produce and other items.
- **Lillian Marrero Library** is the home of our former Community Food Center. Since 2015, the community had been asking us to return, as the need for food access continued to be a concern. We did last spring, and since then, we have distributed almost 100,000 pounds at that site.
- The Cecil B. Moore Library hosts 30+ food insecure children regularly and asked for our help to nourish them, as children without proper access to healthy food have difficulty concentrating and succeeding in school. In the summer, we provided them LunchBoxes, and in the fall, BackPacks, to help these children learn and grow.

Advocacy is another area where collaboration is key to Ending Hunger. For Good. Last year, we hired a new Director of Government Affairs who is focused on building support for our mission, offering input into public policy and budgeting, advocating on hunger policies to our elected officials and engaging with our networks to become involved with advocacy alongside us.

#### IN ADDITION, WE:

- Rolled out an Agency Advocacy Toolkit to partners so they could undertake their own advocacy efforts and collaborated with The Greater Philadelphia Coalition Against Hunger and others to hold hunger advocacy training workshops.
- Collaborated with anti-hunger groups to advocate for a strong 2018 Farm Bill (which we succeeded doing with YOUR help!).
- Collaborated with anti-hunger groups locally and across to PA to consider/prioritize food waste policy solutions in PA.
- Collaborated with nonprofits and businesses across PA to advocate for increased state tax credits that encourage business to invest in projects which improve distressed areas or support neighborhood conservation

While we closed our chapter of running Fare & Square, a collaboration with Cousins Market allowed us to keep the doors open to the community, as well as provide even more, including: a deep expertise on serving diverse populations; home delivery; and other services for the Chester community. Thanks for your patronage and support over the past five years and we hope if you're in the area, you'll stop by to support our friends at Cousins.

## Community **EMPOWERMENT**

With such a huge job to do, Philabundance not only needs to engage partners to work with us, but to take on this work on its own.

We focused heavily on empowering the community to help fight hunger; With our food and support, we created efficiencies by training others to take a lead role in hunger relief.

As of the end of 2018, we had 16 distributions managed by agencies and volunteers. We now have 17 distributions where we drop and go, but not before providing robust training and assistance to community sites to help their respective communities.

We also began hosting new agency orientations to set them up for

VOLUNTEER

RUN FOOD

**DISTRIBUTIONS** 

success, to learn best practices, membership policies and which programs and products are available to them to maximize their participation and ability to help their communities.

And we introduced the Philabundance Ambassador Program, which arose from the desire to increase staff capacity AND community engagement by having

experienced volunteers serve as representatives of Philabundance. The program is still in its infancy, having trained its first cohort of five

Ambassadors in May. And, to date, this small but mighty crew has represented us at 12 community events, including health and service fairs, presentations to federal agencies, Abundantly Good cheese tastings and the TASTE! food and wine festival. We are hoping to grow this program and spread the word about our work for and in the communities we serve.

#### JOIN US!

www.philabundance.org/volunteer/ambassador/













## Abundantly Good FOOD RESCUE

Thirty-five years ago, Pam Rainey Lawler founded Philabundance out of the back of her Subaru station wagon by rescuing perfectly good food from restaurants, caterers and retail stores, and providing it to those in need.

Philabundance has been rescuing food since then, but in 2018, it innovated this concept by launching the Abundantly Good™ brand.

Abundantly Good is Philabundance's brand of triple bottom line products that are good for people, planet and profit. Our goal is to create nutritious food from surplus farm products in a way that extends shelf life and adds value for our communities in need. This process is also known as upcycling.

- We work with farmers to create delicious, nutritious products
- Retailers sell it to socially-conscious consumers
- Proceeds of that sale go to a donation fund that allows farmers to turn surplus product into a similar, high-quality product
- The product is given for free to our clients

#### **RESULTS**

In 2018, we partnered with local farmers to produce five varieties of cheese sold at local retail locations. We expanded from an initial pilot project with Di Bruno Bros. to

include additional outlets such as Common Market, Riverwards Produce, restaurants and co-ops such as Weavers Way. To date, this collaboration has resulted in the donation of 5,000 pounds of high-quality, surplus milk cheese for our clients.

Partnering with The Bacon Jams (TBJ), another local company, we have launched a second product in the Abundantly Good product line:

Abundantly Good Spiced Tomato Jam! The jam is sold in Di Bruno Bros. and other specialty retailers in the region. For a full listing of where to find Abundantly Good Cheese and Spiced Tomato Jam, please visit Philabundance.org/upcycle.

In addition, we made steps to improve our small-scale retail rescue programs through a pilot partnership with Food Connect, a Philadelphia non-profit that executes food pickups from stores, restaurateurs, caterers and other individuals to ensure more perfectly good food goes to those in need rather than to the landfill. With 40% of all food in the U.S. going to waste and 20% of people in Philadelphia facing hunger, there's much more we can do in this area to relieve and end hunger.















## Great GRANTS

We couldn't do any of our work to relieve hunger today or to end hunger for good without the support of many thousands of generous donors. From schoolchildren who donate \$1 to major corporations that provide us with both in-kind and financial support, we are grateful for each and every one of you. This year was an especially great year for grants.

- Sunoco / Energy Transfer Partners provided a \$250,000 fuel grant that allowed us to drive almost 200,000 miles to distribute food in our nine county region
- Giant provided the largest programmatic grant in our history – one million dollars – which will generously support our children's programs, our new Philabundance Community Kitchen and help us seed a restricted endowment for children's programs

THANK YOU for all you did to make 2018 such a success!



## In-Kind CONTRIBUTIONS

We are grateful to the following businesses, companies and individuals for their in-kind contributions

- American Airlines
- Comcast Spotlight
- Discenza Business Continuity Solutions
- Evans Pest Control
- Food Trade News
- Keystone Outdoor
- Nagle Law, LLC
- T.M. Kovacevich











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- ACME (3,700,719 pounds)
- SOL Group Marketing (3,260,019 pounds)
- Del Monte Fresh Produce (1,431,508 pounds)
- Walmart (1,214,716 pounds)
- Sam's Club (1,072,640 pounds)
- Philadelphia Wholesale Produce Market (914,188 pounds)
- William H. Kopke Jr, Inc. (822,555 pounds)
- ShopRite (811,543 pounds)
- BJ's Wholesale Club (761,995 pounds)
- Greenyard Logistics USA, Inc. (724,368 pounds)











#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION **CURRENT ASSETS** 2018 2017 Cash and Cash Equivalents \$1,954,026 \$1,044,609 Restricted Cash 919,129 269,443 Investments 1,729,121 1,517,039 Accounts Receivable, Net 521,504 355,272 Current Portion of Pledges Receivable 1,189,000 249,500 Inventory 1,196,219 1,775,879 Other Current Assets 12,025 Prepaid Expenses, Deposits and Other 383,104 302,300 **Total Current Assets** 7,904,128 5,514,042 Notes Receivable (NMTC) 5,039,250 5.039.250 Pledges Receivable, Less Current Portion 263,000 56,000 9,502,140 10,163,041 Property and equipment Intangible Assets, Net 25,667 613,980 617,680 Operating Lease, Right of Use Assets Beneficial Interest 14,999 14,403 \$23,337,497 Total Assets \$21,430,083 Liabilities and Net Assets Current Maturities of Long-Term Debt 122,693 122,692 Current Portion of Operating Lease Liabilities 108,853 99,071 Accounts Payable and Accrued Expenses 1,135,378 1,013,833 Security Deposit 20,000 Deferred Income 224,131 301,415 1,611,055 **Total Current Liabilities** 1,537,011 Long-Term Liabilities Long-Term Debt, Less Current Maturities 8,837,076 8.919.494 Operating Lease Liabilities (Net of Current Portion) 505,127 518,609 9,342,203 9,438,103 Total Long-Term Liabilities **Total Liabilities** 10,953,258 10,975,114 Net Assets Unrestricted 7.877.821 7.990.037 Temporarily Restricted 3,521,774 2,080,288 Permanently Restricted 984.644 384,644 Total Net Assets 12.384.239 10.454.969

\$23,337,497

\$21,430,083

Total Liabilities and Net Assets

#### CONSOLIDATED STATEMENT OF ACTIVITIES 2018 2017 Temporarily Permanently OPERATING REVENUE Unrestricted Restricted Restricted Total Total n-Kind Food \$37,847,888 \$38,834,233 \$38,834,233 In-Kind Goods and Services 94,029 94,029 146,894 **Grants and Contributions** 10,729,502 4,579,237 600,000 15,908,739 12,830,814 Fees for Service 1.624.062 1.624.062 1,377,487 Rental Income 81,980 81,980 80,094 1,562,434 1,562,434 1,385,261 Community Purchase Program (1,207,847) Less: Cost of Goods Sold (1,379,944)(1,379,944)**Gross Profit** 182,490 182,490 177,414 **Retail Grocery Sales** 1,812,531 1,812,531 2.885.907 Less: Cost of Goods Sold (1,456,120) (2,476,642)(1,456,120)**Gross Profit** 356,411 356,411 409,265 Net Assets Released from Restrictions 3,137,751 (3,137,751)1,441,486 Total Operating Revenue 55,040,458 600,000 57.081.944 52.869.856 **EXPENSES Program Services** 48,441,202 48,441,202 48,525,823 Management and General 2,593,183 2,593,183 1,969,360 Fundraising 3,379,660 3,379,660 2,783,248 Total Expenses 54,414,045 54,414,045 53,278,431 Change in Assets from Operating Activities 626,413 1.441.486 600,000 2.667.899 (408,575)Nonoperating Activities Interest Income and Dividends 53,194 53,194 55,349 Change in Beneficial Interest 596 596 1,041 **Endowment Distribution Income** 59,851 59,851 38,702 20,553 Realized Gain on Investments 2,002 2,002 Unrealized Gain on Investment 90,077 90,077 76,186 (1,044,553) Loss on Disposal of Equipment (1,044,553)66,989 Other Income 100,204 100,204 258,820 Total Nonoperating Activities (738,629) (738,629)(149,755) Change in Net Assets (112,216)1,441,486 600,000 1,929,270 Net Assets — Beginning of Year 7,990,037 2,080,288 384,644 \$10,454,969 \$10,604,724 \$7,877,821 \$3,521,774 Net Assets — End of Year \$984.644 \$12.384.239 \$10,454,969

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### 2018

### **DONORS**

We are grateful to every person, company and foundation that shares their food, their funds and their time with us. We could not do any of our work without your ongoing commitment.

#### 1,000,000+

Giant Food Foundation, Inc.

#### \$500,000+

The Energy Transfer/Sunoco Foundation

#### \$50,000+

Albertsons Stores Charitable Foundation

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\$25,000 - \$49,999

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Taste of the NFL - Hunger Related Events

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#### \$10,000 - \$24,999

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